



# SHERIFF WAYNE IVEY

BREVARD COUNTY SHERIFF'S OFFICE

April 28, 2014

Thomas W. Weinberg  
Chairman  
Canaveral Port Authority  
445 Challenger Road, Suite 301  
Cape Canaveral, FL 32920

Dear Chairman Weinberg,

The following is offered for your review and consideration regarding the proposed transfer of Law Enforcement and Public Safety services from Canaveral Port Authority to the Brevard County Sheriff's Office.

The Brevard County Sheriff's Office FY 2013-14 Adopted Budget is \$107,481,943. The agency employs over 1,200 individuals, of which 900 are Sworn and 300 are Civilian support. The agency is additionally supported by over 200 volunteers in both a sworn and civilian status. The BCSO serves approximately 550,000 citizens (224,000 unincorporated).

The BCSO continues to operate very cost effectively where Brevard's citizens pay much less for their Sheriff's services than citizens pay in other counties. To illustrate, Brevard County citizens pay on average \$116.78 for law enforcement and public safety services, (Seminole \$152.68, Orange \$165.78, Indian River \$170.66, Osceola \$198.52). Effective and efficient public safety services translate to operational savings that can be used to attract new tourism and business revenue into our community.

According to the Department of Commerce, the United States can expect to see continued growth in international tourism through 2016. Orlando is already an established area for international tourism. These, combined with the Port's partnerships with Disney and Brevard's key location as the closest beaches to Orlando, make Brevard the perfect location for the growth and economic boosts associated with international tourism. But it also makes Brevard the priority target for criminals.

### **Port Canaveral:**

Port Canaveral is one of the busiest cruise, cargo and naval ports in the world with nearly 3.8 million multi-day cruise passengers during 2013. As a deep water cargo port, it has a high volume of traffic, with nearly 3,800,000 short tons of bulk cargo each year.

Cruise activity includes home ported multi-day cruise operations, ports-of-call and gaming/daily cruises, which has a large economic impact on our community. Annually, Port Canaveral's local employment creation is more than 14,000 jobs, with a local business revenue of \$2 billion in local wages, salaries, spending and business revenue.

The proposed 2014-15 FY Port Canaveral Police Department/Public Safety budget (excluding Fire Services) is \$5,998,016. This figure does not include \$340,000 in expenses that are paid from other Port operation accounts for Police/Public Safety operations such as fuel, insurance and vehicle / boat maintenance (total \$6,338,016). The Port Canaveral Police Department currently has 30 sworn personnel providing law enforcement services and 44 non sworn personnel providing cargo security, badging, support services and dispatch.

### **Budget:**

The BCSO 2014-15 proposal to provide Law Enforcement & Public Safety services is presented at \$4,850,000. This is an annual savings of approximately \$550,000 from the Port's current Fiscal Year (2013-14) costs for Law Enforcement and Public Safety services after the remittance of \$150,000 in contracted service revenue and reimbursements to the Port. The BCSO proposed contract for services has an estimated annual savings of approximately \$1,150,000 from the Port's projected Fiscal Year 2014-15 Law Enforcement and Public Safety costs after remittance of the estimated revenue and reimbursements.

Primarily, the reduction in costs is attributed to elimination of redundant supervisory and support positions. The BCSO's current infrastructure will be utilized to fulfill all necessary functions.

A one-time contingency fund will be requested at the inception of the transition in order to address costs directly associated directly with the transition. A detailed accounting of contingency expenditures will be provided and those monies not used will be returned.

The amount of the transition is estimated at \$150,000, which is not included in the proposed budget costs.

This service model creates an overall cost reduction for the City of Cape Canaveral as well, which reinforces the relationship between the City and the Port Authority.

**Personnel:**

Law Enforcement and Public Safety responsibilities will not be impacted during the transition of services. In fact, all BCSO resources will be immediately available during the seamless transition process.

Ancillary support such as Human Resources are provided by the BCSO, relieving the burden of current Port staff and management.

**Partnership Benefits:**

- The BCSO is the county's recognized leader in Law Enforcement and Public Safety services.
- The BCSO has the resources, expertise, personnel, management and leadership to effectively address Port Canaveral's business development and growth potential.
- The BCSO currently provides effective and efficient law enforcement and public safety services for the citizens of Brevard County to include the communities of Cape Canaveral, Grant / Valkaria and Malabar.
- The BCSO actively engages a Community Service, Crime Prevention and Customer Service Friendly philosophy, instrumental for current and future Port success.
- The BCSO model for the safety and welfare of our citizens has resulted in a positive partnership with our communities and businesses to include an incredible collaboration and communication with our local, state and federal Public Safety partners.

**Direct Port Authority Benefits:**

- Immediate access to all BCSO resources
- Reduction of Equipment, Technology support and Maintenance costs
- Reduction of Insurance and Pension costs
- Reduction of Liability
- Reduction of costs related to Port Authority Human Resource efforts
- Reinforce and Enhance existing partnership with the City of Cape Canaveral
- Reinforce Positive Customer Service.
- Return to the primary mission of business development and the production of strong economic growth opportunities in all four business lines — Cargo, Cruise, Real Estate and Recreation
- The value of a proven image for the safety and security of citizen, tourism and business interests

**Potential Grant Discussion:**

The Port accepted a grant that paid for 18 Police Officer positions. According to Port personnel, the retention period for the positions expires on May 31, 2015. If the grant retention requires the Port to maintain these positions, the BCSO proposed costs associated to these personnel would be reduced by \$680,494 for this 8-month time period. The Port would maintain these positions, incurring a cost of \$779,000 for this same time period.

**Employees Discussion:**

- Some employees may not be hired or choose not to make the transition to the BCSO.
- Anxiety of transition

**Similar Port Security Agreements:**

Port of Miami:

The Port of Miami promotes itself as the "Cargo Gateway of the Americas." The Port of Miami primarily handles containerized cargo with small amounts of break-bulk, vehicles and industrial equipment. It is the largest container port in the state of Florida and ninth

in the United States. The Port of Miami, much like Port Canaveral, is among an elite group of ports in the world, which cater to both cruise ships and containerized cargo.

The Port of Miami is an important contributor to the local south Florida and state economies. In 2013, over 4 million cruise passengers and 7.4 million tons of cargo moved through the seaport.

The law enforcement services for Port of Miami are contractually provided by the Miami-Dade Police Department. The Miami-Dade Police Department is a Full Service County Police Department serving Miami-Dade County. The FY 2014 budget for contracted services to the Port of Miami is \$7,486,000 with 54 sworn law enforcement positions.

According to World Port Source, there are 7 medium to large ports within the State of Florida, Ports of Jacksonville, Tampa, Canaveral, Pensacola, Palm Beach, Miami and Port Everglades.

Of all of these ports, only Canaveral and Jacksonville provide their own port police services. All others are contracted with a Sheriff's Office model that has proven to be a viable, effective and efficient partnership for law enforcement services.

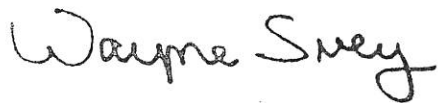
**Conclusion:**

In closing, it is my responsibility to certify and deliver to you a budget proposal that I believe to be reasonable and necessary for the safe and efficient operation of the Sheriff's Office and Port Canaveral. I am confident that this budget submission is in the best interest of the citizens, visitors and business interests of Port Canaveral. These are extremely difficult economic times and as your Sheriff, I understand firsthand the challenges placed upon our citizens and our Port Authority. As we are all aware, the public safety needs of our citizens should always be the top priority of Government. Ensuring that Brevard County is a safe community to live, work and raise our families is an essential responsibility that we all share as community leaders.

The dedicated and brave men and women of your Sheriff's Office look forward to providing the vital public service needs as funded in this budget proposal. The BCSO continues to accomplish outstanding results because of the sacrifices, tireless efforts and innovation of its employees.

I am honored to serve as Brevard County's Sheriff and to lead the outstanding men and women of this Office.

Sincerely,

A handwritten signature in cursive script that reads "Wayne Ivey". The letters are dark and fluid, with a distinct loop at the end of the last name.

Sheriff Wayne Ivey